Leadership-led rural development: A comparative study of three Chinese villages

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Outline

• Introduction

• The three cases

• Implications
“There is nothing new under the sun, but there is something old we do not know.”

—— Laurence J. Peter
Theoric background: Development

(Source:Google Images)

The Coupled Infrastructure Systems Framework
(From Anderies 2015 in Bulletin of Mathematical Biology)
Theoreric background: Development

(Source:Google Images)

The Coupled Infrastructure Systems Framework
(From Anderies 2015 in Bulletin of Mathematical Biology)
Theorhetic background: Development

The Coupled Infrastructure Systems Framework
(From Anderies 2015 in Bulletin of Mathematical Biology)
Theoretic background: Leadership

Egg or Chicken? Trait versus Function

1. Great Man Theory
2. Trait Theory
3. McGregor’s Theory X & Theory Y Managers
4. Blake and Mouton’s Managerial Grid
5. House’s Path Goal Theory
6. Leadership-Member Exchange (LMX) Theory
7. Transactional Leadership Theory
8. Transformational Leadership Theory
9. Situational Leadership - Meaning and Concept
10. Impact of Situational Leadership on Performance and Motivation
11. Influence of Situational Leadership on Subordinate Development

(Source: https://www.slideshare.net/ossamamotawae/leadership-part-2-leadership-theories)
What does leadership add to the developmental infrastructures in various rural contexts?
Three case studies in China

Case 1
Huaxi Village (华西村)

Case 2
Gangdi Village (岗底村)

Case 3
Huangxi Village (黄溪村)

(Source: Google map)
How were the villages like?

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Who were the leaders?

Renbao Wu  
lower-level official  
1961-2013  
Huaxi Village

Baoguo Li  
professor of forestry  
1996-2016  
Gangdi Village

Wannian Xu  
businessman  
2008-now  
Huangxi Village
What did the leaders do?

Renbao Wu
Huaxi
1961-2013
What did the leaders do?

Baoguo Li
Gangdi
1996-2016
What did the leaders do?

Wannian Xu
Huangxi
2008-now
Essence of leadership in rural development
Implications for leadership-led rural development

• Leadership = Social capital + human capital?

• more social capital based leadership versus more human capital based leadership

• Individual leadership versus team leadership

• Strong motivation, be spiritual or material
Future work

• Fieldwork in Nanjing, China this summer

• Internship in governing bodies of China's villages/towns over the following summers

• Life-long career in contributing to rural sustainability via science-community partnership
Thank You!
谢谢！

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